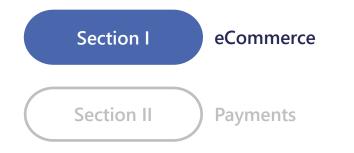
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eCommerce & Payments Monthly Tracker

April 2021



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Global eCommerce Category Leaders, As of 30-Apr-21

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			Market Indicators			EV ¹ / Adj. GMV Multiples		EV ¹ / GP1 ² Multiples		EV ¹ / GP2 ² Multiples		Financial Performance Indicators ⁴			
No	Company Name	Country	Share Price US\$ (30-Apr-21)	EV (US\$ b)	Adj. EV ¹ (US\$ b)	CY20	CY21	CY20	CY21	СҮ20	CY21	LTM Adj. GMV Growth ³	CY20-21 Adj. GMV Growth ³	GP1 ² Margin	GP2 ² Margin
Primarily 3P Model															
1	Alibaba	Global	229	599.0	511.6	0.4x	0.3x	15.9x	12.9x	17.6x	14.3x	27%	27%	42%	38%
2	Pinduoduo	Asia	134	157.1	157.1	0.8x	0.6x	32.4x	21.2x	68.5x	41.5x	65%	43%	63%	30%
3	MercadoLibre	LATAM	1,571	76.9	48.7	2.4x	2.2x	44.1x	38.3x	51.9x	46.2x	49%	8%	47%	40%
4	Allegro	Poland	15	16.8	16.8	2.1x	1.7x	30.6x	23.1x	47.1x	33.8x	54%	21%	73%	48%
5	Jumia	Africa	30	2.6	2.6	4.0x	3.7x	49.9x	38.4x	111.9x	72.6x	(19%)	1%	50%	22%
	Median		134	76.9	48.7	2.1x	1.7x	32.4x	23.1x	51.9x	41.5x	49%	21%	50%	38%
	Average		396	170.5	147.4	1.9x	1.7x	34.6x	26.8x	59.4x	41.7x	35%	20%	55%	36%
Prima	rily 1P Business & Hyl	brid Mode	el												
1	Amazon	Global	3,467	1,776.2	1,254.7	2.4x	2.1x	11.7x	9.2x	15.1x	11.5x	48%	29%	36%	28%
2	JD.com	Global	77	107.0	107.0	0.3x	0.3x	9.1x	7.1x	12.5x	10.1x	25%	32%	11%	8%
3	OZON	Russia	62	11.6	11.6	5.4x	2.9x	35.2x	16.2x	133.1x	45.8x	148%	93%	25%	7%
4	B2W	LATAM	12	6.4	6.4	1.2x	0.8x	11.4x	8.4x	12.9x	9.7x	48%	58%	29%	25%
	Median excl. Ozon		77	107.0	107.0	1.2x	0.8x	11.4x	8.4x	12.9x	10.1x	48%	32%	29%	25%
	Average excl. Ozon		1,186	629.9	456.0	1.3x	1.0x	10.7x	8.2x	13.5x	10.4x	40%	40%	25%	20%
On-de	mand Delivery														
1	Meituan Dianping	China	38	227.4	191.4	3.6x	2.2x	66.6x	47.3x	130.6x	57.4x	28%	59%	51%	26%
2	Doordash	US	143	42.4	42.4	1.7x	1.3x	20.1x	15.1x	30.0x	22.7x	207%	34%	81%	54%
3	Delivery Hero	Global	159	39.8	39.8	1.4x	1.0x	n.a.	n.a.	n.a.	n.a.	78%	56%	n.a.	n.a.
4	Ocado	UK	29	20.5	20.5	n.a.	n.a.	25.3x	18.1x	33.1x	23.0x	n.a.	n.a.	29%	22%
5	Just Eat Takeaway	Global	103	15.4	15.4	1.2x	0.8x	7.2x	5.0x	10.0x	8.9x	51%	45%	87%	62%
6	Grubhub	US	68	6.6	6.6	0.8x	0.7x	8.4x	5.8x	9.9x	6.2x	58%	21%	50%	42%
	Median excl. Meituan Dianping			20.5	20.5	1.3x	0.9x	14.2x	10.5x	20.0x	15.8x	68%	39%	66%	48%
Aver	Average excl. Meituan Dianping			24.9	24.9	1.3x	1.0x	15.2x	11.0x	20.7x	15.2x	98%	39%	62%	45%

Notes:

1. Estimated ecommerce related EV, excluding non e-commerce operations (e.g. cloud computing from Amazon and Alibaba. fintech operations from Mercado Libre, and Hotel & Travel business of Meituan Dianping)

2. Adjusted GMV = Total e-commerce platform volume net of returns, VAT and shipping income

Net Sales: 1P+3P Revenue excluding shipping revenue and other services

GP1 = Net Sales less COGS/CoS

GP2 = GP1 less (i) Delivery costs incl. last mile delivery; (ii) Payment processing costs; plus shipping income

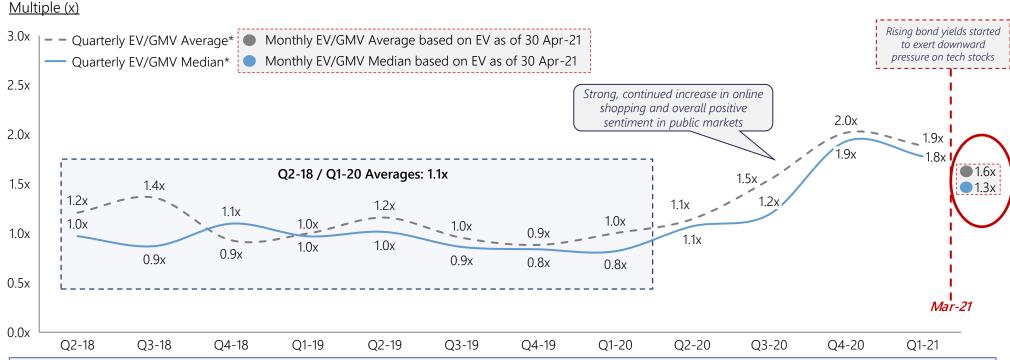
3. Local Currency Growth

4. 2020 Actual or closest LTM results for each company

Source: Company Data, Annual Reports, Analyst Reports, S&P CapIQ, Desk Research

Evolution of Global eCommerce Leaders EV/GMV (LTM) Index

EV/GMV Evolution, 2018 Q2 – 2021 Q1



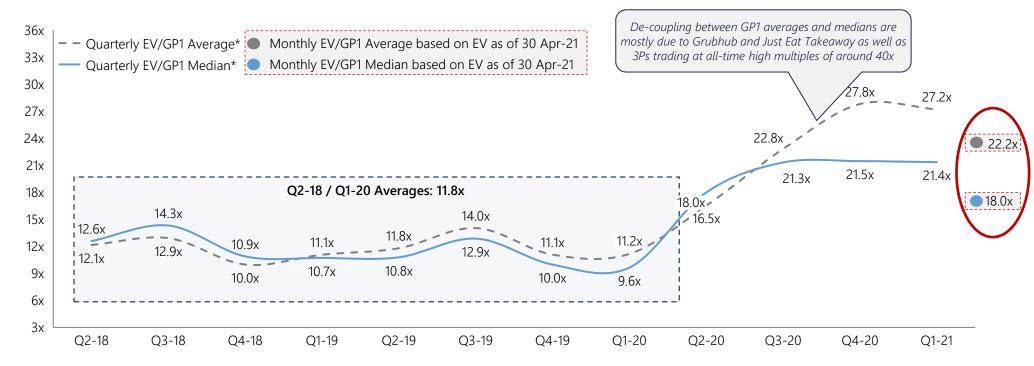
Basis of Preparation

- Quarterly Multiples: In order to provide a like-for-like approach in the historical period, quarterly EV/GMV (LTM) multiples have been consistently calculated based on market caps of the indexed companies on the 25th day of the second month (the date that covers all earnings release dates of index companies) following each fiscal quarter end, employing LTM GMV figures as of the latest quarter ends. (e.g. Quarterly Q1-21 multiples above have been calculated based on the market capitalizations as of 25-Feb 2021 and the LTM GMV figures as of 30 Dec-20)
- Monthly Multiples have been calculated based on the market capitalizations as at the latest available date and the LTM GMV figures published as of the latest quarter ends in order to reflect the most updated valuations
- * As of Q1-21, this Index tracks EV/GMV (LTM) multiples for a basket of 12 publicly traded prominent, regional category leader eCommerce companies
- The average EV/GMV (LTM) multiples pre-Covid between Q2-18 and Q1-20 were at 1.1x ranging from 0.9x to 1.4x. Soaring valuations post-Covid triggered by accelerated shift to digital commerce and unprecedented influx of cash from monetary authorities globally, resulted in all-time high valuations in Q4-20. The surge in technology industry stocks has decelerated due to investor concerns over heightened valuations and rising Treasury yields reflecting increasing expectations for inflation and a rapid economic recovery from the pandemic. Thus; the average EV/GMV (LTM) multiple was at 1.6x as of 30 Apr-21, down from 2.0x
- This basket of public eCommerce leaders was close to \$2.9tr in cumulative market capitalization as of April 30, 2021.

Evolution of Global eCommerce Leaders EV/GP1 (LTM) Index

EV/GP1 Evolution , 2018 Q2 - 2021 Q1

<u>Multiple (x)</u>



- The average EV/GP1 (LTM) multiples between Q2-18 and Q1-20 were at 11.8x, ranging from 10.0x to 14.0x. Post-Covid we see average EV/GP1 (LTM) multiples increase to 27.8x in Q4-20, reaching all-time highs.
- The average EV/GP1 (LTM) multiple declined to 22.2x due to the combination of rising Treasury yields and all-time high valuations curbing investor appetite for technology stocks overall.

^{*} Please refer to p.4 for the Basis of Preparation



Global Payments Category Leaders, As of 30-Apr-21

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		ors		EV / TPV Multiples		EV / Revenue ¹ Multiples		EV / GP ¹ Multiples		Financial Performance Indicators ⁵						
No	Company Name	Country	Share Price US\$ (30-Apr-21)	MCAP (US\$ b)	EV (US\$ b)	CY20	CY21	CY20	CY21	CY20	CY21	LTM Revenue Growth ³	CY20-21 Revenue Growth ³	Take Rate⁴	Gross Profit ¹ Margin	EBITDA Margin ²
Digital PSPs																
1	PayPal	Global	262	308	304.7	0.3x	0.3x	14.2x	11.9x	22.5x	18.9x	21%	19%	2.3%	63%	27%
2	Shopify	Global	1,183	147.0	140.2	2.2x	2.0x	40.7x	34.6x	74.8x	64.5x	100%	38%	3.8%	54%	17%
3	Square	US	245	111.5	110.7	0.7x	0.8x	9.6x	6.9x	31.0x	28.5x	124%	69%	4.3%	31%	6%
4	Adyen	Europe	2,456	74.7	71.5	0.2x	0.1x	17.2x	11.1x	94.7x	62.2x	37%	47%	1.2%	18%	11%
5	StoneCo	Brazil	65	20.0	19.1	0.5x	0.4x	31.0x	19.5x	44.6x	25.1x	33%	69%	1.5%	69%	44%
6	PagSeguro	Brazil	46	15.0	14.7	0.5x	0.4x	11.4x	8.3x	25.7x	17.3x	20%	45%	4.1%	44%	30%
7	Nuvei	Global	70	9.8	9.8	0.2x	0.1x	26.2x	16.2x	32.1x	20.1x	53%	62%	0.9%	82%	43%
8	Fawry	Egypt	1	1.2	1.1	0.2x	0.2x	14.2x	10.3x	26.2x	18.4x	40%	38%	1.5%	54%	32%
	Median excl. Shopi		70	20.0	19.1	0.3x	0.3x	14.2x	11.1x	31.0x	20.1x	37%	47%	1.5%	54%	30%
	Average excl. Shop	ify	449	77.2	76.0	0.4x	0.3x	17.7x	12.0x	39.6x	27.2x	47%	50%	2.3%	52%	28%
Traditi	Traditional PSPs & Processors															
1	Global Payments	US	215	63.3	71.8	n.a.	n.a.	9.7x	9.5x	14.3x	13.6x	41%	2%	n.a.	68%	38%
2	Worldline	France	98	27.4	32.7	n.a.	n.a.	6.0x	5.4x	n.a.	n.a.	n.a.	6%	n.a.	n.a.	n.a.
3	Nexi	Italia	19	12.0	16.0	0.03x	0.03x	13.4x	11.5x	18.5x	15.7x	6%	11%	0.3%	73%	58%
4	Shift4	US	99	5.1	5.4	0.2x	n.a.	16.6x	n.a.	29.8x	n.a.	10%	n.a.	1.3%	56%	30%
5	Network Int	MEA	6	3.2	3.2	0.1x	0.1x	11.4x	9.7x	n.a.	n.a.	(15%)	17%	0.3%	n.a.	40%
6	Repay	US	23	1.8	2.0	0.1x	0.1x	13.0x	10.9x	17.7x	14.9x	48%	19%	1.0%	73%	44%
7	Paya	US	11	1.4	1.6	0.0x	0.04x	7.8x	6.8x	15.5x	13.4x	1%	16%	0.6%	50%	26%
	Median		23	5.1	5.4	0.1x	0.1x	11.4x	9.6x	17.7x	14.2x	8%	13%	0.6%	68%	39%
	Average		67	16.3	19.0	0.1x	0.1x	11.1x	9.0x	19.2x	14.4x	15%	12%	0.7%	64%	39%
Pavm	ent Networks															
1	Visa	Global	234	498.1	503.9	0.04x	0.04x	17.7x	16.3x	23.6x	21.5x	(7%)	9%	0.2%	75%	50%
2	Mastercard	Global	382	378.6	384.4	0.06x	0.05x	16.1x	13.8x	24.9x	21.2x	(6%)	18%	0.4%	65%	37%
	Average		308	438	444	0.05x	0.05x	16.9x	15.1x	24.2x	21.4x	(7%)	13%	0.3%	70%	43%
B2B F	ayment Solutions															
1	FleetCor	Global	288	24.0	27.6	n.a.	n.a.	11.5x	10.4x	n.a.	n.a.	(10%)	11%	n.a.	n.a.	51%
2	Edenred	Global	57	13.9	15.6	n.a.	n.a.	9.1x	8.2x	n.a.	n.a.	(5%)	11%	n.a.	n.a.	41%
3	Bill.com	US	155	12.7	11.9	n.a.	n.a.	65.0x	49.1x	n.a.	n.a.	37%	33%	n.a.	n.a.	n.a.
4	Wex	Global	205	9.1	11.6	n.a.	n.a.	7.6x	6.4x	n.a.	n.a.	(13%)	16%	n.a.	n.a.	24%
	Median excl. Bill.co	m	205	13.9	15.6	n.a.	n.a.	9.1x	8.2x	n.a.	n.a.	(10%)	11%	n.a.	n.a.	41%
	Average excl. Bill.co	183	15.7	18.2	n.a.	n.a.	9.4x	8.3x	n.a.	n.a.	(9%)	13%	n.a.	n.a.	39%	

Notes:

1. a) For PSPs: GP= Revenue less CoS; i) Revenue: Transaction Revenue + Value-added Services (VAS) + Prepayment/Credit products, ii) CoS: Transaction Costs + Service Costs + Funding Costs of Prepayment/Credit products; b) For Payment Networks: GP= Gross Revenue less Rebates and Client Incentives

2. EBITDA figures are adjusted for stock-based compensation and other non-cash income/expenses

3. Local Currency Growth

4. Take Rate: Revenue/TPV

5. 2020 Actual or closest LTM results for each company

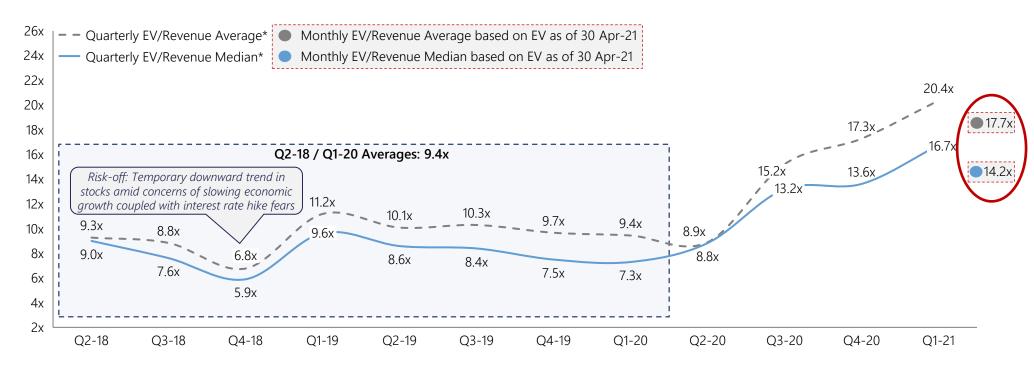
Source: Company Data. Annual Reports. Analyst Reports. Desk Research

Evolution of Digital PSPs EV/Revenue (LTM) Index

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EV/Revenue Evolution, 2018 Q2 - 2021 Q1

<u>Multiple (x)</u>



- As of Q1-21, this Index tracks EV/Revenue (LTM) multiples for a basket of 7 publicly traded prominent digital PSPs, all market leaders within their respective operating regions.
- The average EV/Revenue (LTM) multiples between Q2-18 and Q1-20 were at 9.4x, ranging from 6.8x to 11.2x. Soaring digital PSP valuations triggered by accelerated shift to digital commerce and unprecedented influx of cash in the public markets resulted in all-time high valuations in Feb-21. The surge in technology industry stocks has slowed down due to investor concerns over heightened valuations and rising Treasury yields. Thus; the average EV/Revenue (LTM) multiple was at 17.7x as of 30 Apr-21, down from 20.4x as of Q1-21.
- This basket of public digital PSP leaders is worth around \$540b in terms of cumulative market capitalization as of April 30, 2021.

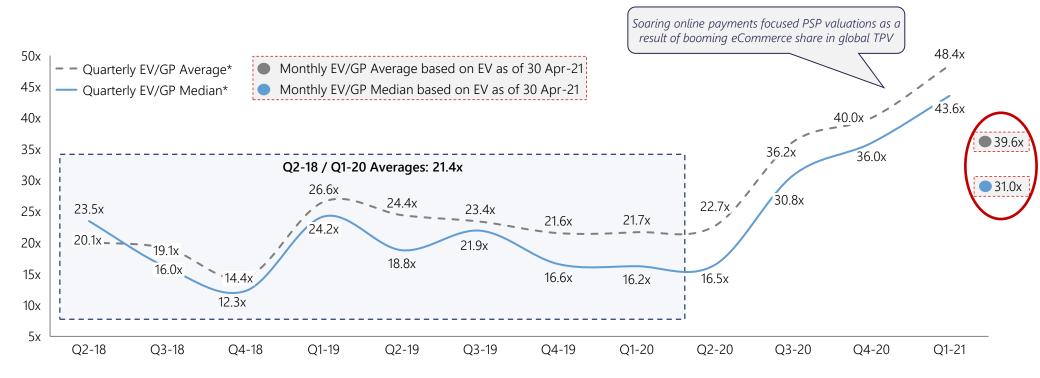
* Please refer to p.4 for the Basis of Preparation

Source: Company Data, Annual Reports, Analyst Reports, S&P CapIQ, Desk Research

Evolution of Digital PSPs EV/GP (LTM) Index

EV/GP Evolution, 2018 Q2 - 2021 Q1

<u>Multiple (x)</u>



The average EV/GP (LTM) multiple between Q2-18 and Q1-20 were at 21.4x ranging from 14.4x to 26.6x. Soaring digital PSP valuations triggered by accelerated shift to digital commerce and its contribution to TPV coupled with an unprecedented influx of cash into the public markets, the average/median EV/GP (LTM) multiple has risen to 48.4x/43.6x in Feb-21, reaching all-time highs.

* The average EV/GP (LTM) multiple declined to 39.6x as a result of rising Treasury yields and lingering concerns on heightened valuations.

* Please refer to p.4 for the Basis of Preparation

Source: Company Data, Annual Reports, Analyst Reports, S&P CapIQ, Desk Research

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